Page 1

THE STATE OF NEVADA

DEPARTMENT OF BUSINESS AND INDUSTRY

BEFORE THE NEVADA STATE DAIRY COMMISSION

-000-

TRANSCRIPT OF PROCEEDINGS

PUBLIC MEETING

VIDEO/AUDIO CONFERENCE

9:00 A.M., WEDNESDAY, DECEMBER 19, 2012

NEVADA STATE DAIRY COMMISSION

KIETZKE PLAZA

4600 KIETZKE LANE, A-107

RENO, NEVADA

APPEARANCES:

COMMISSIONERS PRESENT:

CHRISTOPHER COOK, Chairman

JOHN COLLIER, Commissioner

TROY CROWTHER, Commissioner

LYNN HETTRICK, EXECUTIVE DIRECTOR

TOM ORZECH, OPERATIONS MANGER

REPORTED BY:

SUZANNE KUES ROWE, CCR, RPR

		Page 2
1	INDEX	
2	PAGE	
3	LYNN HETTRICK3	
4	ALLAN BEAZER5	
5	WARREN GOEDERT24	
б		
7		
8		
9		
10		
11	EXHIBITS	
12		
13	1 - MEETING AGENDA3	
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		

	Page 3
1	WEDNESDAY, DECEMBER 19, 2012, RENO, NEVADA, 9:00 A.M.
2	-000-
3	(This meeting is held concurrently in Reno and Las
4	Vegas via video conferencing.)
5	CHAIRMAN COOK: We're going to go ahead and convene
6	this December meeting of the Nevada State Dairy Commission.
7	Mr. Hettrick, would you do the formalities, please?
8	MR. HETTRICK: Yes, sir. Thank you, Mr. Chairman.
9	This is the time and place set for the regularly
10	scheduled meeting of the Nevada State Dairy Commission for the
11	month of December 2012.
12	This meting has been scheduled and noticed in
13	compliance with pertinent statutes, including the open meeting
14	law.
15	A copy of the agenda has been handed to the court
16	reporter, with the request that it be a part of the official
17	transcript of these proceedings.
18	My name is Lynn Hettrick, Executive Director of the
19	Nevada State Dairy Commission.
20	Present today are Mr. Christopher Cook, chairman,
21	Mr. Troy Crowther, member of commission, Mr. John Collier, member
22	of the commission, Mr. Warren Goedert, Counsel for the Nevada
23	State Dairy Commission, and other members of the Dairy Commission
24	staff.
25	Those who present statements or evidence to the

	Page 4
1	commission during this meeting are requested to first be
2	acknowledged by the chairman and to identify themselves for the
3	record.
4	CHAIRMAN COOK: Okay. Would you proceed with the first
5	agenda item, please?
6	MR. HETTRICK: Yes, sir. First item on the agenda is
7	public comments and discussion.
8	Anybody from the public would like to comment, now is
9	the appropriate time.
10	CHAIRMAN COOK: Okay. Anybody want to throw their two
11	cents worth in at this point? Seeing none, I guess we will
12	proceed.
13	MR. HETTRICK: All right. Mr. Chairman, item number
14	two for possible action, license application processing
15	distributor license for Darigold, Incorporated, Seattle
16	Washington.
17	John Kenley is the Assistant General Counsel.
18	The applicant seeks a license to distribute fluid milk,
19	fluid cream, yogurt, cottage cheese and butter in the Northern
20	Nevada Marketing Area. Fluid labels will be Darigold, Great
21	Value, Cream of Weber and Kirkland Signature.
22	The applicant's prices and costs have been reviewed by
23	Dairy Commission staff, and are in compliance with the agency's
24	rules and regulations.
25	The applicant will be responsible for the assessments.

	Page 5
1	CHAIRMAN COOK: Is there anyone here representing this
2	applicant?
3	MR. BEAZER: Yes.
4	CHAIRMAN COOK: Please come have a seat. And state
5	your name and spell it for the record so our reporter or,
6	good. A business card is even better.
7	MR. BEAZER: Allan Beazer.
8	CHAIRMAN COOK: And your capacity with Darigold is?
9	MR. BEAZER: Key account representative.
10	CHAIRMAN COOK: We appreciate you being here.
11	I think we had some questions left over from last month
12	when this application was presented to us, and I think a lot of
13	it had to do with what your intentions are in terms of mostly the
14	Western Nevada Marketing Area, and we are hoping you could maybe
15	answer some of those questions for us.
16	MR. BEAZER: Western would include Las Vegas?
17	CHAIRMAN COOK: That's the southern area.
18	MR. BEAZER: Southern. Okay.
19	CHAIRMAN COOK: Western is basically Northwestern
20	Nevada. Reno/Sparks and that area.
21	MR. BEAZER: Okay. Our intentions are that Cream of
22	Weber Dairy, which has had a license with the Dairy Commission
23	for years and years and years.
24	CHAIRMAN COOK: We know this.
25	MR. BEAZER: Was purchased by Darigold about two years

	Page 6
1	ago. And then we continued with that license.
2	CHAIRMAN COOK: Okay.
3	MR. BEAZER: Using that license to service the
4	customers that we had over in this Marketing Area.
5	CHAIRMAN COOK: To be the eastern part of the state?
6	MR. BEAZER: Which would be the eastern part of the
7	state, yeah.
8	Now, Darigold has closed, temporarily at least, the
9	plant in Salt Lake City, and the production is moved to Boise,
10	Idaho. And they felt at that time it was probably better to
11	change the license from Cream of Weber base to a Darigold base,
12	since they're the primary owners.
13	So, really our intention is just to continue doing the
14	business that we have been doing in this marketplace.
15	So, no grand scheme to take over the market or storm
16	the place. But, we are planning to continue to service the
17	customers that we have had for quite a while.
18	CHAIRMAN COOK: Okay. And are you retiring the Cream
19	of Weber label or are you just holding it in reserve?
20	MR. BEAZER: No. The Cream of Weber label is still
21	used in certain areas, it's still available, but now instead of
22	being bottled in Salt Lake City, it's bottled in Boise.
23	CHAIRMAN COOK: Are you continuing to service the Salt
24	Lake Market? Just out of curiosity?
25	MR. BEAZER: We are.

	Page 7
1	CHAIRMAN COOK: From the Boise plant?
2	MR. BEAZER: Yes.
3	CHAIRMAN COOK: Now, Darigold is a family owned co-op?
4	MR. BEAZER: Darigold is, well it's a co-op, but it's
5	farmer owned.
6	CHAIRMAN COOK: Yeah, I think I recall reading there
7	was, what, 80 something member families?
8	MR. BEAZER: Actually like 500, I think.
9	CHAIRMAN COOK: I've got some old information,
10	apparently. And you started primarily, as I recall, in the
11	Washington and in the northwest?
12	MR. BEAZER: It started, I believe I'm a Cream of
13	Weber guy from years past. I was with Cream of Weber for 20
14	something years prior to the purchase.
15	So, Darigold was started, I believe, in about 1918 in
16	the Seattle area, and then since then has grown. They have 12
17	plants, do a variety of different things. Butter, powders, fluid
18	milk products. They have two ultra pasteurized plants and two
19	culture plants.
20	CHAIRMAN COOK: Okay.
21	MR. BEAZER: So, many of the things that you see, for
22	instance, the costing sheet that we submitted to the staff here
23	lists all the products that we plan to sell.
24	And there are a few Great Value items, but they're
25	butter, they're whipping cream, they're half and halfs, that are

	Page 8
1	ultra pasteurized, and then, of course, Kirkland Signature,
2	because we serve the Costcos here on fluid milk. And then the
3	Darigold label and a Cream of Weber label of milk. But, our plan
4	is just to continue doing what we have been doing.
5	CHAIRMAN COOK: Great Value, that's the Wal-Mart brand,
6	isn't it?
7	MR. BEAZER: Yeah.
8	CHAIRMAN COOK: Okay. I have no further questions.
9	John, Troy, any questions?
10	COMMISSIONER CROWTHER: No. I think last month when
11	we, you know, the concern was raised that it was going to eat
12	into about 30 percent of our producer's volume and displace it.
13	And from what I'm hearing, that's not the intent, is that
14	accurate?
15	MR. BEAZER: That's correct.
16	COMMISSIONER CROWTHER: Okay. Then I have no other
17	questions.
18	COMMISSIONER COLLIER: These brands are already here,
19	aren't they?
20	MR. BEAZER: They are.
21	COMMISSIONER COLLIER: Darigold and Great Value.
22	That's your milk that's already here?
23	MR. BEAZER: Yes. It is, yes.
24	COMMISSIONER COLLIER: So, pardon me, but is that, do
25	you do that under the Cream of Weber permit? Is that, is that

	Page 9
1	what you do that under now?
2	MR. BEAZER: It was the Cream of Weber permit that
3	Darigold was the owner of. About a year ago I think, I can't
4	remember the date on that.
5	MS. PUGH: November, 2010.
6	MR. BEAZER: November 2010 is when they bought them,
7	but we changed the license to include Darigold.
8	MS. PUGH: March 2012.
9	MR. BEAZER: March of 2012. But, now the, our business
10	license with the State of Nevada was a Cream of Weber business
11	license, and that business license is tied to your Dairy
12	Commission license as well.
13	So, we changed that state business license to be
14	Darigold instead of Cream of Weber, which then required us to
15	get
16	COMMISSIONER COLLIER: Get a new permit.
17	MR. BEAZER: Yeah. Essentially there's nothing new;
18	it's just a name change.
19	CHAIRMAN COOK: I just want to make a comment that I
20	hope you understand our concerns, because we have a producer
21	community out in Fallon that we have to be concerned with trying
22	to protect.
23	MR. BEAZER: Oh, yes.
24	CHAIRMAN COOK: And we have a processor community here
25	in Peno that we're interested in trying to protect. Because all

Page 10 of them are very good corporate citizens, and are significant 1 contributors to the community, and we are concerned about, you 2 know, out-of-state, obviously there's nothing we can legally do 3 to prevent Cream of Weber or Darigold from making an entry into 4 5 the market. But, we're concerned about, you know, preserving the 6 local producers and processors, and their presence in our 7 community. 8 So, when we hear of a fairly significant operation like 9 Darigold, that's sort of, it was viewed as maybe a thrust coming 10 11 from the east, because we're used to them coming from the west, from the behemoth on our western border. 12 So, we were a little bit concerned about that, and 13 14 that's why we asked for someone to be here today to address the 15 concern. 16 MR. BEAZER: Sure. CHAIRMAN COOK: Any other questions? 17 18 COMMISSIONER COLLIER: I have none. 19 CHAIRMAN COOK: Questions or comments from staff? 20 Questions or comments from any member of the audience? 21 MR. RECK: I have one comment. CHAIRMAN COOK: Okay. Identify yourself for the 22 record, please. 23 24 MR. RECK: Gary Reck with Model Dairy. 25 My comment is basically the same as yours, that our

	Page 11
1	concern would be based on the labels that they are applying for,
2	if indeed they were to bid on the fluid milk portion of that
3	business, it would be very detrimental to the processors as well
4	as the producers in this marketplace.
5	So, I just want to get that out in the open. That's
6	the only comment I really have.
7	CHAIRMAN COOK: Okay. Thank you, Gary.
8	Okay. Being that there is no other comments,
9	questions, or concerns, I will entertain a motion.
10	COMMISSIONER CROWTHER: I'll go ahead and make a
11	motion. I'll make a motion to approve the processing distributor
12	license application by Darigold, Inc., Seattle, Washington, to
13	distribute fluid milk, fluid cream, yogurt, cottage cheese and
14	butter in the Northern Nevada Marketing Area.
15	Fluid milk labels to be Darigold, Great Value, Cream of
16	Weber and Kirkland Signature.
17	COMMISSIONER COLLIER: Mr. Chairman, I will second
18	that.
19	CHAIRMAN COOK: There being a motion and second and no
20	dissenting votes, the motion carries.
21	Thank you, Mr. Beazer. We appreciate you being here.
22	MR. BEAZER: Thank you. My pleasure.
23	CHAIRMAN COOK: Next agenda item, please?
24	MR. HETTRICK: All right. Thank you. Number three on
2 5	the agenda to for noggible action and approval of the minutes of

Page 12 the November, 2012, Dairy Commission meeting. 1 There are a list of corrections. Apparently I moved 2 mine out of the way. There they are. And I'll just pass those 3 to the court reporter. Some minor corrections. 4 And with that, we just need to have a motion to approve 5 the minutes with the corrections. 6 CHAIRMAN COOK: Okay. I will entertain a motion. 7 COMMISSIONER COLLIER: Mr. Chairman, I move that we 8 approve the minutes of our November 14th, 2012 meeting. 9 COMMISSIONER CROWTHER: Second. 10 11 CHAIRMAN COOK: As amended? 12 COMMISSIONER COLLIER: As amended. CHAIRMAN COOK: A motion and a second, and no 13 dissenting votes, the minutes are approved. 14 MR. HETTRICK: Next, Mr. Chairman, on the agenda, 15 number four is the staff report, and the staff report for 16 December, our balance carry forward at the end of November was 17 18 472,736.20. That is an increase of 36,647.43 from the end of October. 19 We anticipate that we'll see a similar increase for 20 December, and if that occurs, we are probably going to recommend 21 that the commission approve another tax holiday for our licensees 22 and permitees. 23 24 The milk price report has been handed out, and you should have copies of that. 25

	Page 13
1	And down in Las Vegas, sitting at the back table there
2	you see Julie Johnson-Hiu. She is the new auditor down there,
3	came to work with us, what now, Julie, how long ago?
4	MS. JOHNSON-HIU: Since November 26th.
5	CHAIRMAN COOK: Okay. So, a couple, 12 days after the
6	last meeting, and we are pleased to have her there and she is
7	definitely fitting in.
8	And you can see how nice their office looks down there.
9	The ladies have done a really nice job of decorating and making
10	it look pleasant. A lot nicer than the guys did. So, we are
11	pleased to have Julie down there.
12	CHAIRMAN COOK: Yes, indeed. It is an improvement.
13	MR. GOEDERT: Oh, that's cold.
14	CHAIRMAN COOK: We will expect seasonally appropriate
15	decorations on the back wall.
16	MR. HETTRICK: And that's all I have, Mr. Chairman, for
17	the staff report.
18	CHAIRMAN COOK: Any reports from the producers about
19	how their margins are holding up?
20	MR. HETTRICK: We haven't heard anything. Obviously
21	the prices you can see are
22	CHAIRMAN COOK: Or holding down?
23	MR. HETTRICK: Yeah, holding down. You know, I don't
24	know how quickly some of those costs reflect, the prices on fuel
25	are going down slightly, but I don't think they have seen that

	Page 14
1	yet.
2	So, I would say that they are no better off than they
3	were over the last few months in terms of margins.
4	CHAIRMAN COOK: There was quite a drop in the January
5	Class I.
6	MR. HETTRICK: Yeah, like 02.80. Yeah, it's pretty
7	big. But, of course, there's a formula they use to come up with
8	all of that stuff, and I guess some of the other costs must have
9	gone down, and that's why we're seeing a variation.
10	CHAIRMAN COOK: Any updates on the progress of the
11	Fallon powder plant?
12	MR. HETTRICK: They're well under way. There were
13	walls up some time ago. I haven't been over to look at it
14	recently, but the last time I was there, they were driving
15	pilings and they were really active in putting in pilings.
16	And I heard they were doing ten a day or 15 a day.
17	They were really going at it.
18	So, good progress. Everything I have heard is still
19	that they are anticipating, you know, a late summer, early fall
20	opening.
21	CHAIRMAN COOK: Wow. They are really going to be
22	making some time.
23	MR. HETTRICK: So, doing good.
24	CHAIRMAN COOK: It seems like no matter what we do to
25	try to keen that halance down we're having a hard time keening

Page 15 it down. Does that mean people are buying more dairy? 1 MR. HETTRICK: Actually, revenues are probably flat at 2 best. What we, you know, we have done some cost saving measures, 3 but the other thing that we have gone through, as you well know, 4 is that we have had staff turnover because of the ability, we 5 can't raise wages, because of the state freeze, and so we have 6 had a lot of staff turnover that people see an opportunity, and 7 you can't blame 'em, because despite, you know, what's happening 8 with the state, the cost of living goes on, and so we have had a 9 lot of people who have moved on. 10 11 We have had two retirees, and so we're not paying 12 salaries. We've had a reduction in payroll. So, that's a part of 13 14 why you're seeing the increases that have gone down, despite the tax holidays that we have already done. 15 CHAIRMAN COOK: So, if we do one early next year, that 16 will be the third one, won't it? 17 18 MR. HETTRICK: It there be fourth one, actually. Well, it will be the third tax holiday. What we also 19 did, as you recall last, what, at the end of the last legislative 20 session, we lowered the assessment on fluid milk 20 percent 21 across the board, and that's been there ever since. 22 So, we did that one. That was the first tax reduction 23 that we did on fluid milk, and then we have done two tax holidays 24 25 since.

	Page 16
1	And we anticipate doing probably one more. And again,
2	a part of the impetus for that is not only because we can do it
3	and we would like to give the money back, but as you recall, the
4	legislature also said, well, you are over our guideline for how
5	much reserve you have. We think your reserve should be less, and
6	therefore we want you to reduce your reserves.
7	So, that's what we have been doing is trying to lower
8	those and maintain a lower balance.
9	CHAIRMAN COOK: We going to get another tax holiday
10	done before the next legislative session begins.
11	MR. HETTRICK: We would like to, we purposely are kind
12	of holding on, so if we do it, we can kind of going into the
13	legislative session saying we just did a tax holiday.
14	CHAIRMAN COOK: Timing.
15	MR. HETTRICK: We are timing it a little bit so we have
16	something to brag about for the legislature when we walk in the
17	door, let them know that we are running efficiently and
18	effectively.
19	CHAIRMAN COOK: Okay. I have no further comments or
20	questions. John? Troy?
21	COMMISSIONER CROWTHER: When is that Tulare Ag Expo?
22	MR. HETTRICK: February 12 through 14.
23	COMMISSIONER CROWTHER: And we are positioned to get
24	back in there?
25	CHAIRMAN COOK: Yes, we are. We're looking forward to

Page 17 We are hopeful this time with the plant going up in Fallon, 1 that we are actually going to be able to maybe talk to a few more 2 dairymen and start, you know, moving a few people up here. 3 4 Because there's actually something on the ground they can see, they can see the investments going on, they can see 5 there will be a plant. It's not just pie in the sky, and so 6 we're hopeful we're going to start seeing some movement. We have 7 got local producers who are expanding. I think Perazzo Dairy is 8 tripling in size, as I recall. 9 So, they'll pick up a piece of it, and things are 10 11 moving forward. We are pleased with what's going on. 12 CHAIRMAN COOK: Are the dairymen in Fallon a little more comfortable now with the arrangement with DFA and the 13 14 pricing? MR. HETTRICK: You know, I think they're still some 15 concern, but I was at a speaking function with Pete Olsen, 16 obviously one of the dairymen. Allen Perazzo and myself, and 17 18 Mr. Perazzo, and, of course, as I just said, he's the one who is expanding. 19 20 He said that initially he was concerned about the pricing, and then he sat down and actually went through the 21 pricing with I guess DFA or Pete or both, and realized that by 22 the time they took the freight out that they're paying to get the 23 bulk of the milk over the hill, it came out that the net to them 24 was virtually identical. It hasn't changed much. 25

Page 18 Now, that powder price will ultimately be controlled by 1 the world market, not by DFA or anybody else. I mean they are 2 going to have to live with that world market price. 3 4 But, it appears that they're satisfied in the long run it's going to be, they're going to maintain around the same 5 margins. 6 CHAIRMAN COOK: So, there's a little broader acceptance 7 then of the notion? 8 MR. HETTRICK: I believe there is, and I think that 9 they are more comfortable with the way it is. 10 11 CHAIRMAN COOK: And are more of them stepping up and signing the contracts? 12 MR. HETTRICK: To my knowledge. I mean the DFA has 13 obviously got a contract to market all their milk, and they are 14 obviously going to supply their own plant, so I think they are 15 all signed up to provide milk, regardless. 16 17 CHAIRMAN COOK: Wasn't there a production quota that 18 they were all expected to commit to? MR. HETTRICK: They were asked to commit to a quota, 19 and I don't know how that turned out. I haven't heard any more 20 21 about it. I think DFA realizes that they had some concerns and 22 were kind of holding back a little bit, so I think they have 23 worked together. And they seem to be proceeding without 24 incident. 25

	Page 19
1	CHAIRMAN COOK: Good. I'm glad to hear that.
2	COMMISSIONER COLLIER: What countries are they
3	marketing to overseas?
4	CHAIRMAN COOK: My understanding is primarily Asia. It
5	will go primarily into the Asian markets.
6	It's an interesting situation. Again, they are going
7	to do powdered whole milk, because in those countries they like
8	the energy that comes from the full fat.
9	They've got unique processors. This will be one of
10	only two or three plants like it in the world.
11	They're going to flush the oxygen out of the powdered
12	milk with nitrogen as they package, which extends the shelf life
13	significantly.
14	And then my understanding is when it gets to Asia, it
15	will go through a packaging plant, where it will be
16	reconstituted.
17	And it's going to go into those little like juice boxes
18	you see with the foil top that you push the straw into. Because
19	if you do that, you eliminate a hundred percent the, of any air
20	contact or anything like that. It doesn't have to be
21	refrigerated at that point. It still has a significant shelf
22	life.
23	And it allows them to ship it out into the areas, the
24	less developed areas, and still get essentially whole milk
25	delivered into some of the more rural areas, undeveloped areas.

	Page 20
1	COMMISSIONER COLLIER: What country is the primary
2	where the primary plant is that they're shipping it to?
3	MR. HETTRICK: I can't answer that. I don't know,
4	John. I don't know. I just know that that's what they told us
5	was the basic plan was to get it into those foil packs, because
6	when they do that, the shelf life is extended. I don't know
7	where or how they'll do that.
8	CHAIRMAN COOK: Okay.
9	MR. HETTRICK: All right.
10	CHAIRMAN COOK: Any further questions or comments?
11	MR. HETTRICK: Next on the agenda, Mr. Chairman, is the
12	legal report. Mr. Goedert?
13	MR. GOEDERT: I'm glad to be back.
14	MR. HETTRICK: We are glad to have you back.
15	MR. GOEDERT: I don't have really anything to report.
16	I have kind of been out of commission for a while.
17	But, I am recovered fairly well, and I don't think
18	we're are going to have any more problems.
19	MR. HETTRICK: Good. We're glad to hear it.
20	MR. GOEDERT: Little chemo brain once in a while. It's
21	embarrassing to walk someplace and go: What am I in here for?
22	CHAIRMAN COOK: I can't blame that on chemo. Shoot.
23	MS. PUGH: Me either.
24	MR. GOEDERT: Don't worry. I'll loan you all the chemo
25	I've got left.

	Page 21
1	CHAIRMAN COOK: I don't want any. Thanks.
2	MR. HETTRICK: Next on the agenda, Mr. Chairman,
3	consideration of any other matters relating to the dairy
4	industry.
5	CHAIRMAN COOK: Okay. Anybody have any comments?
6	Anything they want to bring forward regarding this heavily
7	regulated, overburdened industry that we are all
8	MR. HETTRICK: Under taxed. We don't think they're
9	under taxed. We like sending money back. We are quite proud of
10	that.
11	CHAIRMAN COOK: Are we going to do anything differently
12	in Tulare than we have done in the past?
13	MR. HETTRICK: No, basically the same.
14	CHAIRMAN COOK: We are going to be in the barn this
15	time rather than outside?
16	MR. HETTRICK: The girls know. Yes, we will be in the
17	barn.
18	CHAIRMAN COOK: So, are we going to do the whole raffle
19	thing, or whatever? The drawing for the weekend?
20	MS. EASLY: Yes. I was trying not to say anything so
21	she had to write my name in there. Yes. We were in the barn
22	last year.
23	MS. WILLMOTH: They can't see you.
24	MS. EASLY: Do you have to see me?
25	Okay. You saw me.

	Page 22
1	MR. HETTRICK: She really is there. Not just a voice.
2	MS. EASLY: Lisa got us back in the barn this year in
3	the same spot. I'm very excited about that. She won't be able
4	go down with us, but Walter is going with me. And Mike hasn't
5	confirmed yes or no, but it looks like Mike will be going with
6	me, and Moolissa will be down there.
7	And we have our little handouts now, we have our
8	pencils and our coloring books. And even though it's like the
9	World Ag Expo, kids do come through, so we decided to take the
10	kid stuff. Even the adults go by and grab the kid stuff for
11	their kids.
12	And then I'm going to be trying to get in touch with
13	DFA again to see if they are going to want us to take anything
14	down, or if Allen is going to come with us or what.
15	So, yeah, we are all set for Tulare.
16	CHAIRMAN COOK: Do you have any help from NNDA or
17	Churchill County?
18	MR. HETTRICK: Not in terms of going to Tulare this
19	time, no.
20	CHAIRMAN COOK: Or development authorities?
21	MR. HETTRICK: No, not that I'm aware of.
22	MS. EASLY: No. I am going contact the Silver Legacy
23	again, see if they will give us the trip for the drawing.
24	I have to do that. By the end of next week. We're all
25	set for Tulare. We are also working on Churchill County again.

Page 23 I'm trying to get ahold of Churchill County people so we can get 1 down there. 2 Fallon wanted us to come back again, so we're going to try and see if we can find some other local ones. 4 5 Or not too far away ones. I shouldn't say local ones, but not, ones aren't too far away and include those in the 6 7 routine. COMMISSIONER COLLIER: What are the dates of the Tulare 8 9 show? MR. HETTRICK: February 12th through 14th. 10 11 MS. EASLY: 12th through 14th. 12 MR. HETTRICK: We have a total, I think, of ten passes, is that correct? 13 MS. EASLY: Yes. 14 MR. HETTRICK: If people want to go down, if you have 15 an interest in going down there to pop in and see what it looks 16 17 like. 18 MS. EASLY: Let me know and I will get a pass with your 19 name on it. 20 MR. RECK: Would it be helpful to have eight ounce milk to give way to the kids? How many kids do you get, Kathy? 21 MS. EASLY: There aren't that many kids down there. 22 MR. RECK: We would love to supply that. And we have a 23 24 refer that would get down there. 25 CHAIRMAN COOK: That would be a poke in the eye.

	Page 24
1	MR. HETTRICK: All California milk, and Model is down
2	there from Nevada.
3	MS. EASLY: The adults do drink it, though.
4	MR. HETTRICK: As much as we would like to take you up
5	on it and do that
6	CHAIRMAN COOK: You know what you ought to do is you
7	ought to get a great big banner, and have prop 30 with a red
8	circle and a slash through it, and put it on your booth
9	somewhere.
10	MS. EASLY: I think our display is big.
11	CHAIRMAN COOK: No, just to remind them that our tax
12	laws are a little more sane and coherent.
13	I read a, just as a passing comment, I read an article
14	the other day that was talking about a, it's still small
15	sentiment that is beginning to take hold in some of the political
16	circles in places like California that people who are exiting the
17	state and going elsewhere for reasons of trying to avoid the tax
18	bite and everything, are leaving behind their share of the debt
19	load, and in California, it's \$16,000 per person.
20	So, there's some people that are starting to float the
21	notion that, you want to leave the state of California? Here's
22	your exit bill.
23	MR. HETTRICK: Here's your bill.
24	CHAIRMAN COOK: You know, pay us \$16,000 for your share
25	of the cost of the state's indebtedness, and you can go.

Page 25 And I thought, now that's really going to accelerate 1 2 the departure. MR. HETTRICK: People will be leaving quickly if they 3 4 start working on that law. CHAIRMAN COOK: Especially since there's a net out 5 migration, which means that the debt burden of the remaining 6 citizens continues to grow as everybody else leaves. 7 MR. HETTRICK: We'll get some dairies in a hurry. 8 CHAIRMAN COOK: Oh, yeah. 9 COMMISSIONER COLLIER: Is that primarily a dairy show, 10 11 or is that like all their fruits and vegetables and nuts and 12 everything? MS. EASLY: It's a lot of their equipment and growers 13 14 are down there selling trees and other agricultural product. MR. HETTRICK: They call it the World Ag Expo, and it 15 covers everything from soup to nuts and it's huge. 16 MS. EASLY: And we have met people from other 17 18 countries. Um, China -- was he from China? The one guy was from China. I mean, in fact, the guy from China and said, you should 19 come to China and give your offer to us. 20 We have money. We can come here and make dairy plants 21 he told me. And I was going -- I could just see that. Dairy 22 Commission, please send me to China. 23 24 CHAIRMAN COOK: I want to know how you're going to get Moolissa there. 25

	Page 26
1	Okay. Anybody else have any comments?
2	COMMISSIONER CROWTHER: I have a question. At that
3	Expo, you know, you bring up some good points, kind of in joking,
4	but in all seriousness, you know, I attended a class last week
5	specific to the California tax laws. And what's happened and
6	what is going to be happening, and there's some pretty
7	significant things coming up for those guys.
8	Is there, and maybe it would be a little too bold, and
9	I don't know, but a way to at that Expo, kind of outline, not in
10	a negative sense against California, but promoting Nevada's, you
11	know the differences, and how we do, we are more friendly that
12	way.
13	Is there something that we can maybe be a little more
14	aggressive that way?
15	MS. EASLY: We have handouts that explain the tax
16	benefits of coming to Nevada. We had those out there the last
17	two years, and I got those from DFA.
18	So, that's part of the reason I am trying to get in
19	touch with DFA, so that I can get their handouts again. If they
20	don't make it down, at least we will have their handouts.
21	MR. HETTRICK: We express to the people the benefits
22	of, you know, quicker obvious permitting for building things, and
23	a lot more receptive attitude in regard to the counties and the
24	all the things that go with it, and the potential, because of the
25	market, I mean essentially in this market, as you know, Troy,

Page 27 with the powder plant going here, it effectively, even though 1 they say they have no quota, it's effectively a quota because 2 that production needs go in that plant, and the plant needs the 3 4 production. 5 So, the two are kind of hooked together, and it's a mutual benefit. So, it has raised value for our dairymen and 6 7 people see that as a plus. We have tried to exploit all of that. And you're 8 right. We also have to try to be a little bit careful, because 9 as the chairman put it, we don't want to do a stick in the eye 10 11 while we're down in California, poking them in the eye while 12 we're trying to get people to come up here at the same time. So, we try to be a little bit careful about how we do 13 14 it, but we certainly are making it clear to anybody who walks by and talks to us that this is a great place to do business and we 15 16 will help them in any way we possibly can. 17 COMMISSIONER CROWTHER: Okay. 18 CHAIRMAN COOK: I'm just wondering if maybe we couldn't have somebody like Troy create a summary sheet of the wonderful 19 20 taxes that the Californians get to bear that we don't have to 21 deal with up here. Maybe just hand it to them as a back page of 22 a handout. 23 COMMISSIONER COLLIER: I'd put it on the front page. 24 MR. HETTRICK: On the coloring book. CHAIRMAN COOK: On the coloring book. They'd never 25

Page 28 1 suspect it. MS. EASLY: So, I will be waiting for your letter, 2 3 Troy. 4 COMMISSIONER CROWTHER: I imagine -- does the NNDA put 5 out something like that? MR. HETTRICK: NNDA has a lot of that that they put 6 out. And I am sure the Governor's office on economic development 7 has it as well. 8 But, I think DFA pretty well covered it last time. 9 They understood what it was, and they had a nice handout that 10 11 pointed out all the benefits of being in Nevada. And I'm sure we 12 can get copies with that, and they will be happy to provide that, or one that we can copy. 13 CHAIRMAN COOK: So, maybe we would convince Ruan to 14 convert their trucks to natural gas so we can knock the cost of 15 transporting surplus milk back to California for processing in 16 plants? 17 18 I mean there's all kinds of things we could be doing here. 19 20 MR. HETTRICK: I don't think we are going to have any surplus milk to transport back. But, that's okay. I'm hopeful 21 DFA is going to take all of, you know, what's left of the 22 production here and looking for more. 23 24 We did hear that there was one dairy, one new dairy looking for a site as well. And that they have looked at land in 25

	Page 29
1	Churchill County, and also land in Lyon County. So, I heard 2900
2	acres.
3	CHAIRMAN COOK: Wow.
4	MR. HETTRICK: Pretty big dairy.
5	CHAIRMAN COOK: Will they be growing their own food?
6	MR. HETTRICK: They want to grow all their own feed.
7	They are seeing the writing on the wall. That in order to
8	maintain feed costs, you may be want to be growing your own. So,
9	yes. We did hear that as well.
10	CHAIRMAN COOK: Okay.
11	COMMISSIONER CROWTHER: Are there any talks about any
12	new Southern Nevada dairies?
13	MR. HETTRICK: Not that I'm aware of. We'd love to
14	have some, but I'm not aware of any talks of anybody moving
15	there.
16	As you know, Troy, California right now is losing
17	dairies. And unless you've got a market like we've got here with
18	Fallon coming in, where you've got a plant and virtually a
19	guaranteed market for your milk, it's going to be tough for
20	anybody to go down there and borrow the money to build a dairy.
21	So, I just don't know, you know, I don't think that's going to
22	happen in the near future.
23	COMMISSIONER COLLIER: Is there any rules or
24	regulations that prevent our dairymen here in Fallon from
25	shipping their milk north up to the Darigold plants or the

Page 30 processing unit that they have up there in Idaho? 1 MR. HETTRICK: There's no rules that prevent that, but 2 the dairymen in Nevada, the Northern Nevada dairymen, are all 3 4 essentially all marketing their milk through DFA. And DFA determines where the milk goes. They market the milk. 5 And of, course Darigold, is a co-op and they are, they 6 have their own members who produce milk, so they are probably not 7 looking for a supply of milk from DFA or Northern Nevada. 8 And we've got a market for all of the milk we produce 9 between Model and the new DFA plant right now. We're begging for 10 11 more milk. So, we're not looking to market it anywhere else. And 12 they wouldn't want to pay the freight if they didn't have to. 13 14 COMMISSIONER COLLIER: Sure. CHAIRMAN COOK: That's the thing that determines it 15 all, is the freight cost, the distance from the plant. 16 17 Okay. Anybody else have any other comments? Seeing 18 none, I want to take this --MR. HETTRICK: Oh, wait. I just have to do the one 19 thing that we are bound by law to do, and that is to say that we 20 are also open for public comment again. 21 CHAIRMAN COOK: Oh. Okay. Public comment again? 22 Seeing none, before I close the meeting, I want to wish 23 everybody a Merry Christmas, and a Happy New Year, and hope that 24 you have a nice holiday season with your families, and we'll see 25

	Page 31
1	you all in January.
2	MR. HETTRICK: Thank you.
3	Mr. Chairman, before you go, I just want to say on the
4	record, thanks, Dave, for coming to the meeting. It's good to
5	see you back there.
6	MR. COON: Thank you. And best to all of you.
7	CHAIRMAN COOK: Merry Christmas, Dave.
8	MR. COON: Thanks. You too. All of you.
9	CHAIRMAN COOK: Okay. We're done.
10	(Whereupon proceedings concluded at 9:40 a.m.)
11	
12	
13	
14	BOARD SIGNATURE PAGE
15	
16	
17	
18	
19	
20	
21	
22	
23	CHRISTOPHER COOK, CHAIRMAN
24	
25	

		Page	32
1			
2			
3			
4	JOHN COLLIER, MEMBER		
5			
6			
7			
8			
9			
10	TROY CROWTHER, MEMBER		
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			

	Page 33
1	STATE OF NEVADA)
) Ss.
2	COUNTY OF DOUGLAS)
3	
4	I, SUZANNE KUES ROWE, Certified Court Reporter,
5	licensed in the State of Nevada, License #127, and a Notary
6	Public in and for the State of Nevada, County of Douglas, do
7	hereby certify that the foregoing proceeding was reported by me
8	and was thereafter transcribed under my direction into
9	typewriting; that the foregoing is a full, complete and true
10	record of said proceedings.
11	I further certify that I am not of counsel or attorney
12	for either or any of the parties in the foregoing proceeding and
13	caption named, or in any way interested in the outcome of the
14	cause named in said caption.
15	
16	
17	
18	Date: December 26, 2012
19	
20	
21	
22	
23	
24	SUZANNE KUES ROWE, CCR #127
25	

A	arrangement 17:13	bit 10:13 16:15 18:23	5:4,8,10,17,19,24	10:21,25 11:6 24:13
ability 15:5	article 24:13	27:9,13	6:2,5,18,23 7:1,3,6	30:21,22
able 17:2 22:3	Asia 19:4,14	bite 24:18	7:9,20 8:5,8 9:19,24	comments 4:7 10:19
accelerate 25:1	Asian 19:5	blame 15:8 20:22	10:17,19,22 11:7,17	10:20 11:8 16:19
acceptance 18:7	asked 10:14 18:19	board 15:22 31:14	11:19,23 12:7,8,11	20:10 21:5 26:1
account 5:9	assessment 15:21	Boise 6:9,22 7:1	12:13,15 13:5,12,14	30:17
accurate 8:14	assessments 4:25	bold 26:8	13:16,18,22 14:4,10	commission 1:3,11
acknowledged 4:2	Assistant 4:17	book 27:24,25	14:21,24 15:16 16:9	3:6,10,19,21,22,23
acres 29:2	attended 26:4	books 22:8	16:14,19,25 17:12	3:23 4:1,23 5:22
action 4:14 11:25	attitude 26:23	booth 24:8	18:7,11,17 19:1,4	9:12 12:1,22 20:16
active 14:15	attorney 33:11	border 10:12	20:8,10,11,22 21:1	25:23
address 10:14	audience 10:20	borrow 29:20	21:2,5,11,14,18	Commissioner 1:17
adults 22:10 24:3	auditor 13:2	bottled 6:22,22	22:16,20 23:25 24:6	1:18 8:10,16,18,21
Ag 16:21 22:9 25:15	authorities 22:20	bought 9:6	24:11,24 25:5,9,24	8:24 9:16 10:18
agency's 4:23	available 6:21	bound 30:20	27:10,18,25 28:14	11:10,17 12:8,10,12
agenda 2:13 3:15 4:5	avoid 24:17	boxes 19:17	29:3,5,10 30:15,22	16:21,23 19:2 20:1
4:6 11:23,25 12:15	aware 22:21 29:13,14	brag 16:16	31:3,7,9,23	23:8 25:10 26:2
20:11 21:2	A-107 1:13 a.m 1:10 3:1 31:10	brain 20:20 brand 8:5	change 6:11 9:18	27:17,23 28:4 29:11 29:23 30:14
aggressive 26:14	a.m 1:10 3:1 31:10	brands 8:18	changed 9:7,13 17:25 cheese 4:19 11:13	COMMISSIONERS
ago 6:1 9:3 13:3 14:13	В			1:16
agricultural 25:14		bring 21:6 26:3 broader 18:7	chemo 20:20,22,24	commit 18:18,19
ahead 3:5 11:10	back 13:1,15 16:3,24 18:23 20:13,14 21:9	build 29:20	China 25:18,18,19,19 25:20,23	community 9:21,24
ahold 23:1	22:2 23:3 27:21	building 26:22	Christmas 30:24 31:7	10:2,8
air 19:19	28:16,21 31:5	bulk 17:24	Christopher 1:16	complete 33:9
Allan 2:4 5:7	balance 12:17 14:25	burden 25:6	3:20 31:23	compliance 3:13 4:23
Allen 17:17 22:14	16:8	business 1:2 5:6 6:14	Churchill 22:17,25	concern 8:11 10:15
allows 19:23	banner 24:7	9:9,10,11,13 11:3	23:1 29:1	11:1 17:16
amended 12:11,12	barn 21:14,17,21 22:2	27:15	circle 24:8	concerned 9:21 10:2
answer 5:15 20:3	base 6:11,11	butter 4:19 7:17,25	circles 24:16	10:6,13 17:20
anticipate 12:20 16:1	based 11:1	11:14	citizens 10:1 25:7	concerns 9:20 11:9
anticipating 14:19	basic 20:5	buying 15:1	City 6:9,22	18:22
anybody 4:8,10 18:2	basically 5:19 10:25	buying 13.1	class 14:5 26:4	concluded 31:10
21:5 26:1 27:14 29:14,20 30:17	21:13	C	clear 27:14	concurrently 3:3
apparently 7:10 12:2	bear 27:20	California 24:1,16,19	close 30:23	CONFERENCE 1:8
APPEARANCES	Beazer 2:4 5:3,7,7,9	24:21 26:5,10 27:11	closed 6:8	conferencing 3:4
1:15	5:16,18,21,25 6:3,6	28:16 29:16	coherent 24:12	confirmed 22:5
appears 18:4	6:20,25 7:2,4,8,12	Californians 27:20	cold 13:13	consideration 21:3
applicant 4:18,25 5:2	7:21 8:7,15,20,23	call 25:15	Collier 1:17 3:21 8:18	contact 19:20 22:22
applicant's 4:22	9:2,6,9,17,23 10:16	capacity 5:8	8:21,24 9:16 10:18	continue 6:13,16 8:4
application 4:14 5:12	11:21,22	caption 33:13,14	11:17 12:8,12 19:2	continued 6:1
11:12	begging 30:10	card 5:6	20:1 23:8 25:10	continues 25:7
applying 11:1	beginning 24:15	careful 27:9,13	27:23 29:23 30:14	continuing 6:23
appreciate 5:10 11:21	begins 16:10	carries 11:20	32:4	contract 18:14
appropriate 4:9	behemoth 10:12	carry 12:17	coloring 22:8 27:24	contracts 18:12
13:14	believe 7:12,15 18:9	cause 33:14	27:25	contributors 10:2
approval 11:25	benefit 27:6	CCR 1:25 33:24	come 5:4 14:7 22:9,14	controlled 18:1
approve 11:11 12:5,9	benefits 26:16,21	cents 4:11	23:3 25:20,21 27:12	convene 3:5
12:22	28:11	certain 6:21	comes 19:8	convert 28:15
approved 12:14	best 15:3 31:6	certainly 27:14	comfortable 17:13	convince 28:14
area 4:20 5:14,17,20	better 5:6 6:10 14:2	Certified 33:4	18:10	Cook 1:16 3:5,20 4:4
6:4 7:16 11:14	bid 11:2	certify 33:7,11	coming 10:10,11 26:7	4:10 5:1,4,8,10,17
areas 6:21 19:23,24	big 14:7 24:7,10 29:4	chairman 1:16 3:5,8	26:16 29:18 31:4	5:19,24 6:2,5,18,23
19:25,25	bill 24:22,23	3:20 4:2,4,10,13 5:1	comment 4:8 9:19	7:1,3,6,9,20 8:5,8

9:19,24 10:17,19,22
11:7,19,23 12:7,11 12:13 13:5,12,14,18
12:13 13:5,12,14,18
13:22 14:4,10,21,24
15:16 16:9,14,19,25
17:12 18:7,11,17
19:1,4 20:8,10,22
21:1,5,11,14,18
22:16,20 23:25 24:6 24:11,24 25:5,9,24
24:11,24 25:5,9,24
27:18,25 28:14 29:3
29:5,10 30:15,22
31:7,9,23
COON 31:6,8
copies 12:25 28:12
copy 3:15 28:13
corporate 10:1
correct 8:15 23:13
corrections 12:2,4,6
cost 15:3,9 24:25
28:15 30:16
Costcos 8:2
costing 7:22
costs 4:22 13:24 14:8
29:8
cottage 4:19 11:13
counsel 3:22 4:17
33:11
counties 26:23
countries 19:2,7
25:18
country 20:1
County 22:17,25 23:1
20.1.1.22.2.6
29:1,1 33:2,6
couple 13:5
course 8:1 14:7 17:18
30:6
court 3:15 12:4 33:4
covered 28:9
covers 25:16
co-op 7:3,4 30:6
cream 4:19,21 5:21
6:11,18,20 7:12,13
7:25 8:3,25 9:2,10
9:14 10:4 11:13,15
create 27:19
Crowther 1:18 3:21
8:10,16 11:10 12:10
16:21,23 26:2 27:17
28:4 29:11 32:10
culture 7:19
curiosity 6:24
customers 6:4,17
1

D dairies 25:8 29:12,17 dairy 1:3,11 3:6,10,19 3:23,23 4:23 5:22 5:22 9:11 10:24 12:1 15:1 17:8 21:3 25:10,21,22 28:24 28:24 29:4.20 dairymen 17:3,12,17 27:6 29:24 30:3,3 **Darigold** 4:15,20 5:8 5:25 6:8,11 7:3,4,15 8:3,21 9:3,7,14 10:4 10:10 11:12,15 29:25 30:6 date 9:4 33:18 **dates** 23:8 **Dave** 31:4.7 day 14:16,16 24:14 days 13:5 deal 27:21 **debt** 24:18 25:6 **December** 1:10 3:1,6 3:11 12:17,21 33:18 decided 22:9 decorating 13:9 decorations 13:15 definitely 13:7 delivered 19:25 **DEPARTMENT** 1:2 departure 25:2 **despite** 15:8,14 determines 30:5.15 detrimental 11:3 developed 19:24 development 22:20 28:7 **DFA** 17:13,22 18:2,13 18:22 22:13 26:17 26:19 28:9,22 30:4 30:4,8,10 differences 26:11 different 7:17 differently 21:11 direction 33:8 **Director** 1:20 3:18 discussion 4:7 displace 8:12 display 24:10 dissenting 11:20 12:14 distance 30:16 **distribute** 4:18 11:13

distributor 4:15

doing 6:13,14 8:4,4 14:16,23 16:1,7 28:18 door 16:17 **Douglas** 33:2,6 **drawing** 21:19 22:23 drink 24:3 **driving** 14:14 drop 14:4 \mathbf{E} early 14:19 15:16 **EASLY** 21:20.24 22:2,22 23:11,14,18 23:22 24:3,10 25:13 25:17 26:15 28:2 east 10:11 eastern 6:5,6 **eat** 8:11 economic 28:7 **effectively** 16:18 27:1 27:2 efficiently 16:17 eight 23:20 **either** 20:23 33:12 eliminate 19:19 em 15:8 embarrassing 20:21 energy 19:8 **entertain** 11:9 12:7 **entry** 10:4 equipment 25:13 Especially 25:5 essentially 9:17 19:24 26:25 30:4 everybody 25:7 30:24 evidence 3:25 excited 22:3 **Executive** 1:20 3:18 EXHIBITS 2:11 exit 24:22 **exiting** 24:16 **expanding** 17:8,19 **expect** 13:14 expected 18:18 explain 26:15 exploit 27:8 Expo 16:21 22:9 25:15 26:3,9 express 26:21

fact 25:19 fairly 10:9 20:17 **fall** 14:19 **Fallon** 9:21 14:11 17:1.12 23:3 29:18 29:24 **families** 7:7 30:25 family 7:3 far 23:5,6 farmer 7:5 fat 19:8 February 16:22 23:10 **feed** 29:6.8 **felt** 6:10 **find** 23:4 **first** 4:1,4,6 15:23 **fitting** 13:7 **flat** 15:2 **float** 24:20 fluid 4:18,19,20 7:17 8:2 11:2,13,13,15 15:21,24 flush 19:11 foil 19:18 20:5 food 29:5 **foregoing** 33:7,9,12 formalities 3:7 formula 14:7 **forward** 12:17 16:25 17:11 21:6 **four** 12:16 **fourth** 15:18 freeze 15:6 **freight** 17:23 30:13 30:16 friendly 26:11 **front** 27:23 fruits 25:11 fuel 13:24 **full** 19:8 33:9 function 17:16 further 8:8 16:19 20:10 33:11 **future** 29:22 \mathbf{G} Gary 10:24 11:7 gas 28:15 General 4:17 **girls** 21:16

give 16:3 22:23 23:21

glad 19:1 20:13,14,19

25:20

go 3:5 11:10 19:5,15 19:17 20:21 22:4,10 23:15 24:25 26:24 27:3 29:20 31:3 Goedert 2:5 3:22 13:13 20:12,13,15 20:20,24 goes 15:9 30:5 going 3:5 8:11 12:21 13:25 14:17,21 16:9 16:12 17:1,2,5,7,11 18:3,5,5,15 19:6,11 19:17 20:18 21:11 21:14,18 22:4,5,12 22:13,14,18,22 23:3 23:16 24:17 25:1,22 25:24 26:6 27:1 28:20,22 29:19,21 **good** 5:6 10:1 14:18 14:23 19:1 20:19 26:3 31:4 Governor's 28:7 **grab** 22:10 **grand** 6:15 great 4:20 7:24 8:5,21 11:15 24:7 27:15 ground 17:4 grow 25:7 29:6 growers 25:13 **growing** 29:5,8 **grown** 7:16 guaranteed 29:19 guess 4:11 14:8 17:22 guideline 16:4 guy 7:13 25:18,19 guys 13:10 26:7 H half 7:25 halfs 7:25 hand 27:21 handed 3:15 12:24

handout 27:22 28:10 handouts 22:7 26:15 26:19.20 **happen** 29:22 happened 26:5 **happening** 15:8 26:6 happy 28:12 30:24 hard 14:25 hear 10:9 19:1 20:19 28:24 29:9 heard 13:20 14:16.18 18:20 29:1

extended 20:6

extends 19:12

eye 23:25 27:10,11

hooming 9.12	intentions 5:12 21	low 2:14 25:4 20:20	manaina 12:10 14:2	nama 2:19 5:5 0:19
hearing 8:13 heavily 21:6	intentions 5:13,21 interest 23:16	law 3:14 25:4 30:20 laws 24:12 26:5	margins 13:19 14:3 18:6	name 3:18 5:5 9:18 21:21 23:19
held 3:3	interest 23.10 interested 9:25 33:13	leave 24:21	market 6:15,24 10:5	named 33:13,14
		leaves 25:7	18:2,3,14 26:25,25	natural 28:15
help 22:16 27:16 helpful 23:20	interesting 19:6 investments 17:5	leaving 24:18 25:3	29:17,19 30:5,9,12	near 29:22
Hettrick 1:20 2:3 3:7	item 4:5,6,13 11:23	left 5:11 20:25 28:22	marketing 4:20 5:14	need 12:5
3:8,18 4:6,13 11:24	items 7:24	Legacy 22:22	6:4 11:14 19:3 30:4	needs 27:3,3
12:15 13:16,20,23	1tems 7.24	legal 20:12	marketplace 6:14	negative 26:10
14:6,12,23 15:2,18	J	legally 10:3	11:4	net 17:24 25:5
16:11,15,22 17:15	January 14:4 31:1	legislative 15:20	markets 19:5	Nevada 1:1,3,11,14
18:9,13,19 20:3,9	job 13:9	16:10,13	matter 14:24	3:1,6,10,19,22 4:20
20:11,14,19 21:2,8	John 1:17 3:21 4:17	legislature 16:4,16	matters 21:3	5:14,20 9:10 11:14
21:13,16 22:1,18,21	8:9 16:20 20:4 32:4	letter 28:2	mean 15:1 18:2,13	24:2 26:16 28:11
23:10,12,15 24:1,4	Johnson-Hiu 13:2,4	license 4:14,15,18	25:19 26:25 28:18	29:12 30:3,3,8 33:1
24:23 25:3,8,15	joking 26:3	5:22 6:1,3,11 9:7,10	means 25:6	33:5,6
26:21 27:24 28:6,20	juice 19:17	9:11,11,12,13 11:12	measures 15:3	Nevada's 26:10
29:4,6,13 30:2,19	Julie 13:2,3,11	33:5	meeting 1:7 2:13 3:3	never 27:25
31:2	June 13.2,3,11	licensed 33:5	3:6,10,13 4:1 12:1,9	new 9:16,17 13:2
hill 17:24	K	licensees 12:22	13:6 30:23 31:4	28:24 29:12 30:10
hold 24:15	Kathy 23:21	life 19:12,22 20:6	member 3:21,21 7:7	30:24
holding 6:19 13:19,22	keep 14:25	Lisa 22:2	10:20 32:4,10	nice 13:8,9 28:10
13:23 16:12 18:23	keeping 14:25	list 12:2	members 3:23 30:7	30:25
holiday 12:22 15:19	Kenley 4:17	lists 7:23	Merry 30:24 31:7	nicer 13:10
16:9,13 30:25	Key 5:9	little 10:13 16:15	met 25:17	nitrogen 19:12
holidays 15:15,24	kid 22:10,10	17:12 18:7,23 19:17	meting 3:12	NNDA 22:16 28:4,6
hooked 27:5	kids 22:9,11 23:21,21	20:20 22:7 24:12	migration 25:6	north 29:25
hope 9:20 30:24	23:22	26:8,13 27:9,13	Mike 22:4,5	Northern 4:19 11:14
hopeful 17:1,7 28:21	KIETZKE 1:12,13	live 18:3	milk 4:18 7:18 8:2,3	30:3,8
hoping 5:14	kind 16:11,12 18:23	living 15:9	8:22 11:2,13,15	northwest 7:11
huge 25:16	20:16 26:3,9 27:5	load 24:19	12:24 15:21,24	Northwestern 5:19
hundred 19:19	kinds 28:18	loan 20:24	17:24 18:14,16 19:7	Notary 33:5
hurry 25:8	Kirkland 4:21 8:1	local 10:7 17:8 23:4,5	19:12,24 23:20 24:1	noticed 3:12
	11:16	long 13:3 18:4	28:16,21 29:19,25	notion 18:8 24:21
I	knock 28:15	look 13:10 14:13	30:4,5,5,7,8,9,11	November 9:5,6 12:1
Idaho 6:10 30:1	know 5:24 8:11 10:3	looked 28:25	mine 12:3	12:9,17 13:4
identical 17:25	10:6 13:23,24 14:19	looking 16:25 28:23	minor 12:4	number 4:13 11:24
identify 4:2 10:22	15:3,4,8 16:17 17:3	28:25 30:8,12	minutes 11:25 12:6,9	12:16
imagine 28:4	17:15 18:20 20:3,4	looks 13:8 22:5 23:16	12:14	nuts 25:11,16
impetus 16:2	20:4,6 21:16 23:18	losing 29:16	Model 10:24 24:1	
improvement 13:12	24:6,24 25:24 26:3	lot 5:12 13:10 15:7,10	30:10	O
incident 18:25	26:4,9,11,22,25	25:13 26:23 28:6	money 16:3 21:9	obvious 26:22
include 5:16 9:7 23:6	28:22 29:16,21,21	love 23:23 29:13	25:21 29:20	obviously 10:3 13:20
including 3:13	knowledge 18:13	lower 16:7,8	month 3:11 5:11 8:10	17:17 18:14,15
Incorporated 4:15	KUES 1:25 33:4,24	lowered 15:21	months 14:3	occurs 12:21
increase 12:18,20		Lynn 1:20 2:3 3:18	Moolissa 22:6 25:25	October 12:19
increases 15:14	L	Lyon 29:1	motion 11:9,11,11,19	offer 25:20
indebtedness 24:25	label 6:19,20 8:3,3		11:20 12:5,7,13	office 13:8 28:7
INDEX 2:1	labels 4:20 11:1,15	M	move 12:8	official 3:16
industry 1:2 21:4,7	ladies 13:9	maintain 16:8 18:5	moved 6:9 12:2 15:10	Oh 9:23 13:13 25:9
information 7:9	Lake 6:9,22,24	29:8	movement 17:7	30:19,22
initially 17:20	land 28:25 29:1	making 10:4 13:9	moving 17:3,11 29:14	okay 4:4,10 5:18,21
instance 7:22	LANE 1:13	14:22 27:14	mutual 27:6	6:2,18 7:20 8:8,16
intent 8:13	Las 3:3 5:16 13:1	MANGER 1:21		10:22 11:7,8 12:7
intention 6:13	late 14:19	March 9:8,9	N	13:5 16:19 20:8
<u> </u>				

21:5,25 26:1 27:17				
28:21 29:10 30:17				
30:22 31:9				
old 7:9				
Olsen 17:16				
once 20:20				
ones 23:4,5,5,6				
oOo 3:2				
open 3:13 11:5 30:21				
opening 14:20				
operation 10:9				
OPERATIONS 1:21				
opportunity 15:7				
order 29:7				
ORZECH 1:21				
ought 24:6,7				
ounce 23:20				
outcome 33:13				
outline 26:9				
outside 21:15				
out-of-state 10:3				
overburdened 21:7				
overseas 19:3				
owned 7:3,5				
owner 9:3				
owners 6:12				
oxygen 19:11				
o0o 1:4				

package 19:12 packaging 19:15 **packs** 20:5 page 2:2 27:21,23 31:14 pardon 8:24 part 3:16 6:5,6 15:13 16:2 26:18 parties 33:12 pass 12:3 23:18 **passes** 23:12 passing 24:13 pasteurized 7:18 8:1 pay 24:24 30:13 paying 15:11 17:23 payroll 15:13 pencils 22:8 **people** 15:1,7,10 17:3 23:1,15 24:16,20 25:3,17 26:21 27:7 27:12 **Perazzo** 17:8,17,18 percent 8:12 15:21

19:19

```
permit 8:25 9:2,16
permitees 12:23
permitting 26:22
person 24:19
pertinent 3:13
Pete 17:16,22
pick 17:10
pie 17:6
piece 17:10
pilings 14:15,15
place 3:9 6:16 27:15
places 24:16
plan 7:23 8:3 20:5
planning 6:16
plant 6:9 7:1 14:11
  17:1,6 18:15 19:15
  20:2 27:1,3,3 29:18
  30:10,16
plants 7:17.18.19
  19:10 25:21 28:17
  29:25
PLAZA 1:12
pleasant 13:10
please 3:7 4:5 5:4
  10:23 11:23 25:23
pleased 13:6,11 17:11
pleasure 11:22
plus 27:7
point 4:11 19:21
pointed 28:11
points 26:3
poke 23:25
poking 27:11
political 24:15
pop 23:16
portion 11:2
positioned 16:23
possible 4:14 11:25
possibly 27:16
potential 26:24
powder 14:11 18:1
  27:1
powdered 19:7,11
powders 7:17
presence 10:7
present 1:16 3:20,25
presented 5:12
preserving 10:6
pretty 14:6 26:6 28:9
  29:4
prevent 10:4 29:24
  30:2
price 12:24 18:1.3
```

prices 4:22 13:21,24

```
pricing 17:14,21,22
primarily 7:10 19:4,5
  25:10
primary 6:12 20:1,2
prior 7:14
probably 6:10 12:21
  15:2 16:1 30:7
problems 20:18
proceed 4:4,12
proceeding 18:24
  33:7,12
proceedings 1:6 3:17
  31:10 33:10
processing 4:14 11:11
  28:16 30:1
processor 9:24
processors 10:7 11:3
  19:9
produce 30:7.9
producer 9:20
producers 10:7 11:4
  13:18 17:8
producer's 8:12
product 25:14
production 6:9 18:17
  27:3,4 28:23
products 7:18.23
progress 14:10,18
promoting 26:10
prop 24:7
protect 9:22,25
proud 21:9
provide 18:16 28:12
public 1:7 4:7,8 30:21
  30:22 33:6
PUGH 9:5.8 20:23
purchase 7:14
purchased 5:25
purposely 16:11
push 19:18
put 24:8 27:10,23
  28:4,6
putting 14:15
         0
```

Q question 26:2 questions 5:11,15 8:8 8:9,17 10:17,19,20 11:9 16:20 20:10 quicker 26:22 quickly 13:24 25:3 quite 6:17 14:4 21:9 quota 18:17,19 27:2,2

R
raffle 21:18
raise 15:6
raised 8:11 27:6
read 24:13,13
reading 7:6
realized 17:22
realizes 18:22
really 6:13 11:6 13:9
really 6:13 11:6 13:9 14:15,17,21 20:15
22:1 25:1
reason 26:18
reasons 24:17
recall 7:6,10 15:20
16:3 17:9
receptive 26:23
Reck 10:21,24,24
23:20,23
recommend 12:21
reconstituted 19:16
record 4:3 5:5 10:23
31:4 33:10
recovered 20:17
red 24:7
reduce 16:6
reduction 15:13,23
refer 23:24
reflect 13:24
refrigerated 19:21 regard 26:23
regarding 21:6
regardless 18:16
regularly 3:9 regulated 21:7
regulations 4:24
29:24
relating 21:3
remaining 25:6
remember 9:4
remind 24:11
Reno 1:14 3:1,3 9:25
Reno/Sparks 5:20
report 12:16,16,24
13:17 20:12,15
reported 1:25 33:7 reporter 3:16 5:5
reporter 3:16 5:5
12:4 33:4
reports 13:18
representative 5:9
representing 5:1
request 3:16
requested 4:1

required 9:14

reserve 6:19 16:5,5

salaries 15:12 **Salt** 6:9,22,23 sane 24:12 sat 17:21 satisfied 18:4 saving 15:3 saw 21:25 **saving** 16:13 scheduled 3:10.12 scheme 6:15 season 30:25 seasonally 13:14 seat 5:4 **Seattle** 4:15 7:16 11:12 second 11:17,19 12:10,13 see 7:21 12:20 13:2,8 13:21 15:7 17:5,5,5 19:18 21:23,24 22:13,23 23:4,16 25:22 27:7 30:25 31:5 seeing 4:11 14:9 15:14 17:7 29:7 30:17,23 seeks 4:18 seen 13:25 sell 7:23 selling 25:14 send 25:23 sending 21:9 sense 26:10 sentiment 24:15 seriousness 26:4 serve 8:2

service 6:3,16,23
session 15:21 16:10
16:13
set 3:9 22:15,25
share 24:18,24
sheet 7:22 27:19
shelf 19:12,21 20:6
ship 19:23
shipping 20:2 29:25
Shoot 20:22
show 23:9 25:10
Signature 4:21 8:1
11:16 31:14
signed 18:16
significant 10:1,9
19:21 26:7
significantly 19:13
signing 18:12
Silver 22:22
similar 12:20
sir 3:8 4:6
site 28:25
sitting 13:1
situation 19:6
size 17:9
sky 17:6
slash 24:8
slightly 13:25
small 24:14
somebody 27:19
someplace 20:21
_
sort 10:10
soup 25:16
southern 5:17,18
29:12
speaking 17:16
specific 26:5
spell 5:5
spot 22:3
0 22 1
Ss 33:1
staff 3:24 4:23 7:22
staff 3:24 4:23 7:22
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15 starting 24:20
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15 starting 24:20 state 1:1,3,11 3:6,10
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15 starting 24:20 state 1:1,3,11 3:6,10 3:19,23 5:4 6:5,7
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15 starting 24:20 state 1:1,3,11 3:6,10 3:19,23 5:4 6:5,7 9:10,13 15:6,9
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15 starting 24:20 state 1:1,3,11 3:6,10 3:19,23 5:4 6:5,7 9:10,13 15:6,9 24:17,21 33:1,5,6
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15 starting 24:20 state 1:1,3,11 3:6,10 3:19,23 5:4 6:5,7 9:10,13 15:6,9 24:17,21 33:1,5,6 statements 3:25
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15 starting 24:20 state 1:1,3,11 3:6,10 3:19,23 5:4 6:5,7 9:10,13 15:6,9 24:17,21 33:1,5,6 statements 3:25
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15 starting 24:20 state 1:1,3,11 3:6,10 3:19,23 5:4 6:5,7 9:10,13 15:6,9 24:17,21 33:1,5,6 statements 3:25 state's 24:25
staff 3:24 4:23 7:22 10:19 12:16,16 13:17 15:5,7 start 17:3,7 25:4 started 7:10,12,15 starting 24:20 state 1:1,3,11 3:6,10 3:19,23 5:4 6:5,7 9:10,13 15:6,9 24:17,21 33:1,5,6 statements 3:25

stick 27:10 storm 6:15 straw 19:18 **stuff** 14:8 22:10,10 submitted 7:22 **summary** 27:19 **summer** 14:19 **supply** 18:15 23:23 30:8 sure 10:16 28:7,11 30:14 surplus 28:16,21 suspect 28:1 **SUZANNE** 1:25 33:4 33:24 T **table** 13:1

take 6:15 22:9,13 24:4,15 28:22 30:18 talk 17:2 talking 24:14 talks 27:15 29:11,14 tax 12:22 15:15,19,23 15:24 16:9,13 24:11 24:17 26:5,15 taxed 21:8.9 taxes 27:20 temporarily 6:8 ten 14:16 23:12 terms 5:13 14:3 22:18 **Thank** 3:8 11:7,21,22 11:24 31:2,6 thanks 21:1 31:4,8 Thev'd 27:25 thing 15:4 21:19 30:15,20 things 7:17,21 17:10 26:7,22,24 28:18 think 5:11,12 7:6,8 8:10 9:3 13:25 16:5 17:8,15 18:9,15,22 18:23 20:17 21:8 23:12 24:10 28:9,20 29:21 third 15:17,19 thought 25:1 three 11:24 19:10 throw 4:10 thrust 10:10 tied 9:11 time 3:9 4:9 6:10 14:13.14.22.25 17:1

17:23 21:15 22:19

27:12 28:9 timing 16:14,15 today 3:20 10:14 told 20:4 25:22 **TOM** 1:21 top 19:18 total 23:12 touch 22:12 26:19 tough 29:19 transcribed 33:8 **transcript** 1:6 3:17 transport 28:21 transporting 28:16 trees 25:14 **tried** 27:8 trip 22:23 tripling 17:9 **Troy** 1:18 3:21 8:9 16:20 26:25 27:19 28:3 29:16 32:10 trucks 28:15 true 33:9 trv 14:25 23:4 27:9,13 trying 9:21,25 16:7 21:20 22:12 23:1 24:17 26:18 27:12 **Tulare** 16:21 21:12 22:15.18.25 23:8 turned 18:20 turnover 15:5.7 **two** 4:10,14 5:25 7:18 7:18 15:11,24 19:10 26:17 27:5 typewriting 33:9

U ultimately 18:1 ultra 7:18 8:1 Um 25:18 understand 9:20 understanding 19:4 19:14 understood 28:10 undeveloped 19:25 unique 19:9 unit 30:1 updates 14:10 use 14:7

V value 4:21 7:24 8:5,21 11:15 27:6 variation 14:9 variety 7:17 Vegas 3:4 5:16 13:1 vegetables 25:11 video 3:4 VIDEO/AUDIO 1:8 viewed 10:10 virtually 17:25 29:18 voice 22:1 volume 8:12 votes 11:20 12:14

W **wages** 15:6 wait 30:19 waiting 28:2 walk 16:16 20:21 walks 27:14 wall 13:15 29:7 walls 14:13 Walter 22:4 Wal-Mart 8:5 want 4:10 9:19 11:5 16:6 21:1.6 22:13 23:15 24:21 25:24 27:10 29:6,8 30:13 30:18,23 31:3 wanted 23:3 Warren 2:5 3:22 Washington 4:16 7:11 11:12 Wasn't 18:17 way 12:3 14:12 18:10 23:21 26:9,12,14 27:16 33:13 Weber 4:21 5:22 6:11 6:19,20 7:13,13 8:3

8:25 9:2,10,14 10:4 11:16 WEDNESDAY 1:10 3:1 week 22:24 26:4 weekend 21:19 went 17:21 west 10:11 western 5:14,16,19 10:12 we'll 12:20 25:8 30:25 we're 3:5 9:25 10:6 10:11 14:9,25 15:11

16:25 17:7,7 20:18

20:19 22:24 23:3

27:11,12 30:10,12

we've 15:13 29:17

31:9

30:9

whipping 7:25 **WILLMOTH** 21:23 wish 30:23 wonderful 27:19 wondering 27:18 work 13:3 worked 18:24 working 22:25 25:4 world 18:2,3 19:10 22:9 25:15 worry 20:24 worth 4:11 wouldn't 30:13 Wow 14:21 29:3 write 21:21 writing 29:7

yeah 6:7 7:6 8:7 9:17 13:23 14:6,6 22:15 25:9 year 9:3 15:16 21:22 22:2 30:24 years 5:23,23,23,23 5:25 7:13,14 26:17 yogurt 4:19 11:13

\$ \$16,000 24:19,24
##127 33:5,24
0 02.80 14:6
1 1 2:13
12 7:16 13:5 16:22
12th 23:10,11
14 16:22
14th 12:9 23:10,11
15 14:16
19 1:10 3:1

207:13 15:21 2010 9:5,6 2012 1:10 3:1,11 9:8,9 12:1,9 33:18 24 2:5 26 33:18 26th 13:4

1918 7:15

2900 29:1				
3				
3 2:3,13				
30 8:12 24:7				
36,647.43 12:18				
4				
4600 1:13 472,736.20 12:18				
5				
5 2:4				
500 7:8				
8				
80 7:7				
9				
9:00 1:10 3:1				
9:40 31:10				
	I	I	I	I